Annexure II: Test Objectives NISM-Series-XIX-D: Category I and II Alternative Investment Fund Managers Certification Examination

Section A: Basics of Investments

Chapter 1: Investments Landscape

- 1.1 Define Investment
- 1.2 Distinction between Investment and Speculation
- 1.3 Know the objectives of Investments
- 1.4 Estimating the required rate of return
 - 1.4.1 Concept of Nominal rate of return, Real Risk-free rate and Expected Inflation
 - 1.4.2 Concept of Risk Premium
 - 1.4.3 Understand the various types of risks:
 - Business Risk
 - Financial Risk
 - Liquidity Risk
 - Exchange rate Risk
 - Political Risk
 - Geopolitical Risk
 - Regulatory Risk
 - Market Risk
 - Interest Rate Risk
 - 1.4.4 Understand the relationship between risk and return
- 1.5 Overview of Indian Securities Markets

Chapter 2: Types of Investments

- 2.1 Distinguish between Traditional investments and Alternate investments.
- 2.2 Know the types of Traditional Investments and their role and characteristics
 - 2.2.1 Equity
 - 2.2.2 Fixed Income Securities
 - 2.2.3 Derivatives
 - 2.2.4 Money Market Instruments
- 2.3 Outline the different types of alternate investments:
 - 2.3.1 Venture Capital (including venture debt)
 - 2.3.2 Private Equity
 - 2.3.3 Private Debt
 - 2.3.4 Hedge Funds (including CDS)
 - 2.3.5 Real Estate and Infrastructure
 - 2.3.6 Distressed Securities
 - 2.3.7 Other (sunrise sector funds, special situation funds, fund of funds etc)

- 2.4 Know the channels for making investments
 - 2.4.1 Direct investments
 - Understanding the role of Registered Investment Advisers (RIAs)
 - 2.4.2 Investments through managed portfolios
 - Mutual Funds
 - Collective Investment Schemes
 - Portfolio Management Services
 - Alternative Investment Funds
 - Specialised Investment Funds
- 2.5 Explain the role of Alternate Investments in overall portfolio with regard to the benefits and limitations of Alternate Investments.
- 2.6 Trace the global evolution and growth of Alternate investments and its transformation over time to its present context.
 - 2.6.1 Compare the investments made by PE/VC funds globally vis-à-vis in India

Section B: Understanding the AIF Ecosystem

Chapter 3: Alternative Investment Funds in India and its Suitability

- 3.1 Trace the evolution and growth of AIFs in India.
- 3.2 Identify the factors that enable India to be one of the top AIF markets in the world.
- 3.3 List and compare the fund categories as per SEBI (Alternative Investment Funds) Regulations 2012.
 - 3.3.1 Category I AIF
 - Venture Capital Fund
 - Angel Fund
 - Infrastructure Fund
 - SME Fund
 - Social Impact Fund
 - Special Situations Fund
 - Corporate Debt Market Development Fund
 - 3.3.2 Category II AIF
 - Private Equity Fund
 - Debt Fund
 - 3.3.3 Category III AIF
- 3.4 Analyse the suitability of AIF products to particular classes of investors (based on Investors' risk-return profile)
 - 3.4.1 Ascertain the suitability of a Category I and II AIFs
 - 3.4.2 Describe asset allocation for HNI and Institutional investors looking to invest in AIFs.
- 3.5 Discuss the size and segments of AIF market in India, no. of AIFs registered with SEBI.
- 3.6 Assess the role of AIF in Portfolio Diversification
- 3.7 Interpret the use of AIF as a Risk Management tool:

- 3.7.1 Alpha Management
- 3.7.2 Beta Management

Chapter 4: Alternative Investment Fund Ecosystem

- 4.1 Explain the concepts prevalent in the AIF industry:
 - 4.1.1 AIF Ecosystem:
 - Investors
 - Sponsors
 - Trustees
 - Investment Managers
 - 4.1.2 Crowdfunding and Corporate Venture Funding
 - 4.1.3 Co-investments
 - 4.1.4 Service Providers
 - Fund Administrators
 - Fund Infrastructure
 - Distributors and Placement Agents
 - Tax Advisors
 - Registrar and Transfer Agents
 - Legal Advisors
 - Custodian
 - Auditors
 - Investment Advisers
 - Merchant Bankers
 - Independent Valuers
 - 4.1.5 Capital Committed and Sponsor Commitment
 - 4.1.6 Drawdown and Capital Invested
 - 4.1.7 Due Diligence
 - 4.1.8 Environment, Social and Governance (ESG)
 - 4.1.9 First Close and Final Close
 - 4.1.10 Green shoe option
 - 4.1.11 Fees and Expenses:
 - Lock-in Period and Exit Load
 - Management Fees
 - Set-up Costs and Operational Expenses
 - Hurdle rate and High Watermark
 - 4.1.12 Additional returns (carry) and Performance Fees
 - 4.1.13 Distributions and Distribution Waterfall
 - Clawback
 - 4.1.14 Term Sheet/ Summary of Principal Terms (SOPT)
 - 4.1.15 Private Placement Memorandum (PPM)

Chapter 5: Alternative Investment Fund Structuring

- 5.1 Explain the concept of 'pooling' and how it is different from individual portfolio management.
- 5.2 Identify the main considerations in deciding the geographical jurisdiction for 'pooling' from an offshore Investor perspective for an India focussed fund.
- 5.3 Summarise the overall regulatory perspective and tax in the context of setting up of an India focussed AIF.
- 5.4 Identify and explain the main pooling structures possible in India for a domestic AIF.

- 5.5 Discuss with reference to the Trust Structure / LLP Structure/ Company structure, the composition of a domestic AIF in India.
- 5.6 Discuss the regulatory implications of fund structure on domestic AIF investors.
- 5.7 Explain the common fund structures of AIF:
 - 5.7.1 On-shore and Off-shore Funds
 - 5.7.2 Unified and Co-Investment Structures
 - 5.7.3 Parallel Structures and Master Feeder Structures

Chapter 6: Fee Structure of AIFs

Fee Structure:

- 6.1 Describe and calculate Management Fees and Incentive Fees charged by AIF. Discuss the concept of Total Fee.
- 6.2 Discuss the importance of Hurdle Rate, when computing Fees and forming the Fee Structure of AIF.
- 6.3 Explain the principle of High watermark and catch-up and discuss its importance.
 - 6.3.1 Calculate and analyse Pre and Post fees returns of an AIF.
 - 6.3.2 Analyse the impact of GST on Fees

Worked-out Case:

6.4 Outline the concepts of additional return, clawback and waterfall as applied in commercial arrangements between investors and investment managers

Case Study: Fee structure and commercial arrangements involving expense calculations and operating costs

Chapter 7: Fund Performance and Benchmarking of AIFs

Fund Performance Evaluation:

Risk Metrics:

- 7.1 Summarise the risk of adverse selection by the Investors (contributory) based on various criteria that would impact their interests
- 7.2 Interpret the key risk areas based on the disclosure in the Private Placement Memorandum (PPM):
 - 7.2.1 Investor Level Risks (for both equity and debt funds under AIF)
 - 7.2.2 Governance/Fund Level Risks (for both equity and debt funds under AIF)
- 7.3 Explain the types of risks involved in AIF (such as Market risk, Liquidity risk etc.)

Return Metrics:

7.4 Discuss the main approaches to evaluate Fund Performance

- 7.4.1 The Internal Rate of Return (IRR) method Gross and Net IRR computation with scenario analysis and illustrations
 - Explain with scenario analysis reasons for differential IRRs in Fund Performance

7.4.2 The J Curve approach and how to view the J Curve in conjunction with the IRR.

7.4.3 Discuss the concepts of Total Value to Paid-in-Capital (TVPI), Distributions to Paid-in-Capital (DPI) and Residual Value to Paid-in-Capital (RVPI) and their application to benchmarking with industry performance.

- 7.5 Discuss the other return measurement metrics used in Alternative Investments
 - 7.5.1 Kaplan-Schoar Public Market Equivalent (KS-PME)
 - 7.5.2 Direct Alpha
- 7.6 Explain the concept of Multiple on Invested Capital (MOIC)
- 7.7 Analyse the impact of direct and indirect taxes on performance of AIFs
 - 7.7.1 Calculate Pre and Post Tax Returns of AIFs

Benchmarking:

- 7.8 Discuss about Performance Benchmarking i.e. relevant benchmark for the AIFs, which has the similar characteristics and risk-return profile, as the fund under consideration. Discuss suitability of appropriate benchmarks for AIF, based on its investment strategy and support with example.
 - 7.8.1 Benchmarking Agencies
 - 7.8.2 Role of a benchmark in evaluating alpha generated by AIF.

Chapter 8: Legal Documents and Negotiations

Understand the broad description and purpose of the type of documentations used in AIF investment activity.

8.1 Fund Documentation

- 8.1.1 The Private Placement Memorandum (PPM)
 - Additional Disclosures under PPM
 - Investor Charter
 - Disclosure of Complaints
 - PPM Audit
 - Material changes in PPM
- 8.1.2 The Trust Indenture (Trust Document/ Limited Liability Partnership Deed/ Memorandum and Articles of Associations)
- 8.1.3 The Subscription (Investor Contribution) Agreement
 - Side Letters with Investors
- 8.1.4 Preferential Rights to Investors
- 8.1.5 Investment Management Agreement
- 8.1.6 Support Service Agreements
 - Distribution Agreement (between the Investment Management Company and a Distributor)
 - Agreement with Merchant Banker
 - Agreement with Custodian
 - Agreement with Depository Participants

Section C: Managing AIF Investments – Category I and II

Chapter 9: Investment Strategies

Equity Strategies

9.1 Discuss equity investment strategies used by Cat I and II AIF

9.1.1 Venture/ PE/ Growth perspective/ Angel Fund/ Syndication deals and their components

- 9.2 Difference between idea and opportunity and the process of deal sourcing
- 9.3 Discuss the process of deal generation and building deal pipeline by Investment Managers

Chapter 10: Investment Process and Governance of Funds

Investment Process:

- 10.1 Discuss the stages in an AIF investment deal
 - 10.1.1 Initial assessment
 - 10.1.2 Business Due Diligence
 - 10.1.3 Negotiations by the Investment Managers

10.1.4 Summarise the purpose, principal terms and process of finalising a term sheet

10.1.5 Thesis-based/ thematic investing, portfolio management and asset diversification

Governance of Funds:

- 10.2 Explain Investor Due Diligence (IDD) and who performs it. Discuss the principal areas of IDD.
- 10.3 Outline the scope, coverage and brief overview of Investor Due Diligence (IDD).
- 10.4 Identify the Definitive Agreements entered into as part of the deal documentation by the fund and the investee company.
- 10.5 Distinguish the important specific rights (Cat I and II) negotiated by the fund with the investee company with suitable illustrations.
 - 10.5.1 Milestone Valuation
 - 10.5.2 Dividend Rights
 - 10.5.3 Anti-Dilution Rights (full rachet and broad based weighted average rachet)
 - 10.5.4 Affirmative and Veto Rights and Voting Rights
 - 10.5.5 Liquidation Preference (participating and non-participating)
 - 10.5.6 Exit Rights, Drag Along Rights and Tag Along Rights
 - 10.5.7 Extent of option pool
 - 10.5.8 Auto convert clause
 - 10.5.9 Protective provisions (majority of Series A etc.)
 - 10.5.10 Board composition (common/ preferred shares mix)
- 10.6 Evaluate the role of the Investment Committee, transparency and governance standards in a Fund.

- 10.6.1 Role of Fund Governance
- 10.6.2 Fund Governance Structure
- 10.6.3 Investment Committee (IC) Approvals
- 10.6.4 Investor Advisory Committee
- 10.6.5 Role of Board of Directors of AMC
- 10.6.6 Conflict of Interest Issues
- 10.6.7 Investor Grievances and Dispute Resolution
- 10.6.8 Managing the stakeholders in PE deals
- 10.7 Summarise the process of decision making in a fund and internal measures to be taken to avoid conflict of interest. Discuss the role of human capital and fund manager and its team.
- 10.8 Explain the concept of Co-investments in AIFs
- 10.9 Discuss the Code of Conduct of Investment Managers of AIF
- 10.10 Discuss industry best practices

Chapter 11: Valuation

- 11.1 Describe briefly the general approaches to valuation of AIF investments in investee companies
- 11.1.1 The Income Approach using DCF methodology
- 11.1.2 The Market Approach using Relative Valuation
 - EBITDA Multiple
 - Price to Book Value Multiple
 - Price to Earnings Multiple
- 11.2 Distinguish between Enterprise Value and Equity value of a company.
- 11.3 Discuss the general approaches to valuing early-stage companies.
- 11.4 Outline the general approaches to valuation of Debt fund investments.
- 11.5 Summarise the general approach to Fund Valuation and the valuation of Investor interest in a fund.
- 11.5.1 Explain using the J-Curve concept, the difficulty in fund valuation for earlystage funds as compared to those in vintage years.
- 11.5.2 Valuation of AIF Portfolio Investments (Investee Companies) based on the IPEV Valuation Guidelines
- 11.6 Discuss the concept of Net Asset Value (NAV).
- 11.7 Discuss the role of third-party registered valuers and the frequency of such valuation. Also specify the timeline for generation of valuation reports and limitation of valuation reports.

Chapter 12: Fund Monitoring, Reporting and Exit

- 12.1 Monitoring Alternative Investment Fund Progress and Performance
 - 12.1.1 Context and Scope of Effective Fund Monitoring
- 12.2 List the periodic reporting process of the Fund / Investment Managers to the Investors under their:
 - 12.2.1 Regulatory obligations

- Specific Transparency and Periodic Disclosure Requirements
- Maintenance of Records
- Submission of reports to SEBI
- 12.2.2 Contractual obligations
- 12.2.3 Additional information
- 12.3 Describe a reporting template.
 - 12.3.1 Conflicts and Concerns in Fund Reporting
- 12.4 Outline the available exit options for an AIF
 - 12.4.1 Exit from its investee/ portfolio companies
 - 12.4.2 Exit due to Material Changes in PPM
 - 12.4.3 Change in Manager/ Change in control
 - 12.4.4 Other exit scenarios
- 12.5 Compare IPO, Strategic Sale (M&A), Secondary sale, Buyback and Liquidation as exit options.
- 12.6 Identify the role and significance of 'secondaries' and their current status in India.
- 12.7 Discuss about winding up of an AIF

Section D: Taxation and Regulatory Framework

Chapter 13: Taxation

AIF Category I and II

- 13.1 Income streams for the AIF from its investments
- 13.2 Characterisation of income
- 13.3 Taxation of the AIF
 - 13.3.1 Explain the concept of 'tax pass through' and its relevance from an AIF perspective
 - 13.3.2 Evaluate in comparative terms, the taxation framework for a domestic AIF in India constituted as a trust or LLP.
 - 13.3.3 Discuss the tax treatment for Category I and II AIFs for business income and losses.
 - 13.3.4 Discuss provisions relating to deemed income and deemed distribution
- 13.4 Withholding tax obligations and compliances
- 13.5 Investor reporting requirements
- 13.6 Identify the tax implications on transfer of units of AIF by the investors
- 13.7 Structuring options for offshore investors
- 13.8 Concept of Double Tax Avoidance Agreement (DTAA) and General Anti-Avoidance Rules (GAAR).
- 13.9 Discuss about the Indirect Taxes as applicable to AIFs
 - 13.9.1 GST Regime

Stamp Duty and Local Taxes

Chapter 14: Regulatory Framework

Discuss the general framework of regulations and their purpose. A. SEBI (Alternative Investment Funds) Regulations, 2012

- 14.1 Outline the registration process of AIFs and the eligibility criteria to seek registration
 - 14.1.1 Registration requirements
 - 14.1.2 Registration criteria and Documentations
 - 14.1.3 Conditions for Registration
- 14.2 List the principal and general obligations of Sponsors and Investment Managers of AIFs
 - 14.2.1 Sponsor and Manager Commitment
- 14.3 Concept of open ended and closed ended funds
 - 14.3.1 Analyse why Category I and II AIFs are allowed only to be closed ended funds
- 14.4 Tenure of Fund and Schemes
- 14.5 Requirements with regard to subscriptions to the fund by investors
- 14.6 Discuss the concepts of Accredited Investor, Accreditation Agencies and the Accredited Investor Framework:
 - 14.6.1 Accredited Investors
 - 14.6.2 Accreditation Agency
 - 14.6.3 Large value fund for Accredited Investors
- 14.7 Raising of Corpus Capital and Role of PPM and fund documents
- 14.8 Regulatory framework applicable to investments
 - 14.8.1 General Investment Conditions for all AIFs
 - 14.8.2 Specific Investment Conditions for Category I AIFs
 - 14.8.3 Specific Investment Conditions for Category II AIFs
 - 14.8.4 Special Dispensation for Angel Funds
 - 14.8.5 Special Dispensation for Special Situation Funds
- 14.9 List General Obligations and Responsibilities of a Category I/II AIFs
 - 14.9.1 General Obligations
 - 14.9.2 Code of Conduct
 - 14.9.3 Exemption from enforcement of the regulations in special cases
- 14.10 List the periodic and exceptional disclosures and reporting to be made by AIFs

B. Foreign Exchange Management Act, 1999

- 14.11 Explain briefly the concept of foreign direct investment (FDI) and its economic significance for India.
- 14.12 Analyse why there are restrictions on FDI in Indian companies and on full convertibility of the rupee.
- 14.13 Identify when the FDI policy under FEMA gets attracted to AIF investments by foreign investors.
- 14.14 Outline the principal investment requirements under FEMA as are applicable to AIF investments

E. Prevention of Anti-Money Laundering Act

14.15 Demonstrate the importance of disclosures made by a AIFs under the Prevention of Anti-Money Laundering Act

F. SEBI (ICDR) Regulations

- 14.16 Pricing of securities issued in IPO
- 14.17 Lock-in restriction in case of securities issued in IPO
- 14.18 Preferential Allotment of Shares in a QIP
- 14.19 Lock-in Restriction in case of Preferential Allotment
- 14.20 Sale of Shares by a Category II AIF, in an Offer for Sale (OFS)

H. Other Regulations

14.21 Discuss the regulatory and reporting requirements under FATCA and CRS

Glossary of Terms